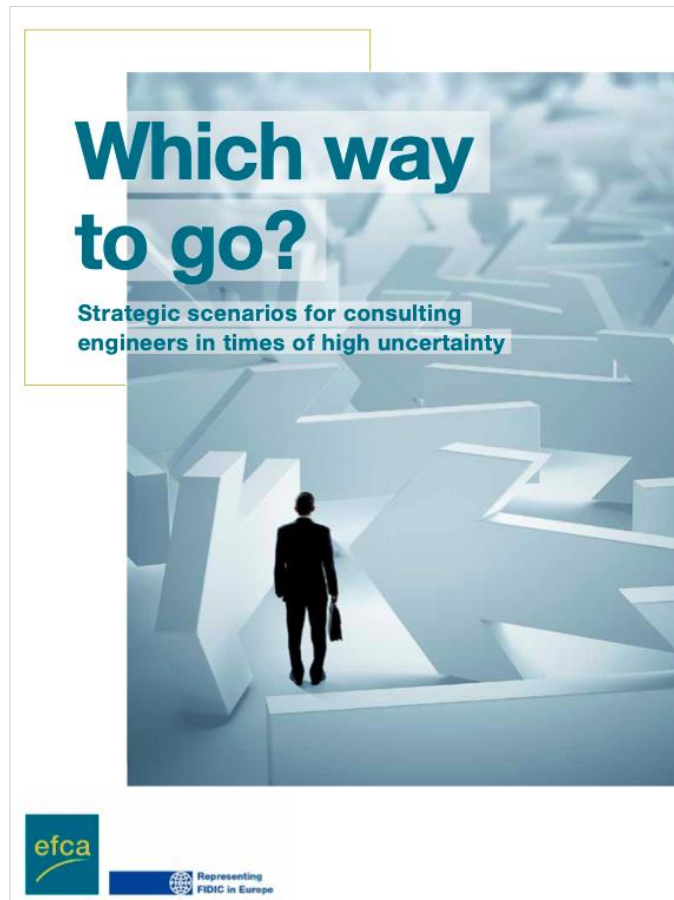


Future Trends Committee

Committee Report 2021-2022
Jeffrey Seeck, Chair, Paris, 10 June 2022



What we achieved!

- Released Autumn Report 2021
Which way to go?, Strategic scenarios for consulting engineers in times of high uncertainty
- Fostered collaboration with HHL, Roland Berger Center for Strategy and Scenario Planning. Leipzig, Germany
- Continued to grow together to become a strong and reliable committee team. Had the pleasure to meet in person the first time in Brussels in Spring 2022.



*Working title

What we aim for!

- Release of Report 2022, planned Q.4./2022
Digitized, harmonized, and sustainable engineering consulting industry*, A disruptive picture of 2030
- Deepening the most likely scenario from today's point of view through intensive coordination and discussion among the committee members.
- Alignment of our findings and perceptions with the results from interviews with high-level executives from our industry environment (engineering, construction, software, science, start-up's, administration).



Multiple crises will lead to a turn of an era and to sustainable changes in our industry.

- Health crisis (Covid 19)
- Defense crisis (War in Europe)
- Energy crisis (Supply of Oil and Gas)
- Climate crisis (Paris COP21, 1,5°C)
- Finance crisis (Inflation and debts)
- Food & Refugee crisis (Starvation, war)

Challenges we face! Answers we need to find.

- What impact will the developing multiple crises have on our day-to-day business?
- How will our markets change and, above all, with what dynamics?
- Will the current crises be an accelerator for our chosen scenario (digitized, harmonized and sustainable industry)?
- Do we need to take a stronger position towards climate change? Should we be a leading institution?